Employee Stock Options

Our stock option plans are part of a broad-based, long-term retention program that is intended to attract and retain talented employees and directors and align stockholder and employee interests.

The 2001 Stock Option Plan (2001 Plan) was adopted and replaced the 1991 Stock Option Plan (1991 Plan), which expired in August 2001. In March 2004, stockholders approved an amendment to increase the share reserve of the 2001 Plan by 32 million shares. Options granted under the 1991 Plan remain outstanding until exercised or cancelled. Pursuant to the 2001 Plan, the Board of Directors may grant options to selected employees, directors and consultants to purchase shares of our common stock at a price not less than the fair market value of the stock at the date of grant. The 2001 Plan provides for the grant of both incentive stock options and non-qualified stock options. Generally, options outstanding vest over periods not exceeding five years and are exercisable for up to 10 years from the grant date. The 2001 Non-Employee Directors' Stock Option Plan (2001 Directors' Plan) was adopted and replaced the 1998 Non-Employee Directors' Stock Option Plan (1998 Directors' Plan). Options granted under the 1998 Directors' Plan remain outstanding until exercised or cancelled. The 2001 Directors' Plan provides for non-qualified stock options to be granted to non-employee directors at an exercise price of not less than fair market value, vesting over periods not exceeding five years and exercisable for up to 10 years from the grant date. The Board of Directors may terminate the 2001 Plan and/or the 2001 Directors' Plan at any time though it must nevertheless honor any stock options previously granted pursuant to the plans.

Information about employee and executive stock option grants from fiscal 2004 through fiscal 2006 is as follows (number of shares in millions):

	Three Months	$\mathbf{F}\mathbf{Y}$	$\mathbf{F}\mathbf{Y}$
	2006	2005	2004
Total options granted	17	35	31
Less options cancelled	<u> </u>	(6)	(4)
Net options granted	17	29	27
Net grants during the period as % of outstanding shares ⁽¹⁾	1.0%	1.8%	1.7%
Grants to named executive officers ⁽²⁾ as % of total options granted	17.8%	11.9%	7.0%
Grants to named executive officers ⁽²⁾ as % of outstanding shares ⁽¹⁾	0.2%	0.3%	0.1%
Cumulative options held by named executive officers ⁽²⁾ as % of total			
options outstanding ⁽¹⁾	13.1%	10.2%	10.8%

⁽¹⁾ Calculated based on outstanding shares or options, as applicable, as of the beginning of each period.

Additional information regarding our stock option plans and plan activity for fiscal 2005, 2004 and 2003 is provided in our Annual Report on Form 10-K for the 2005 fiscal year. See "Note 8 – Employee Benefit Plans."

⁽²⁾ Named executive officers for the information provided are those listed in our proxy statement dated January 13, 2006, defined by the SEC as the Chief Executive Officer and each of the four other most highly compensated executive officers.

Information about stock options outstanding at December 25, 2005 with exercise prices less than or above \$44.39 the closing price of our common stock at December 25, 2005, are as follows (number of shares in millions, except price per share):

	Exercisable		Unexercisable		Total	
Exercise Prices	Number of Shares	Weighted Average Exercise Price	Number of Shares	Weighted Average Exercise Price	Number of Shares	Weighted Average Exercise Price
At or Less than \$44.39	120	\$ 20.70	85	\$ 32.04	205	\$ 25.43
Above \$44.39	4	\$ 58.83	1	\$ 45.46	5	\$ 57.06
Total outstanding	124	\$ 21.93	86	\$ 32.13	210	\$ 26.12

Options granted to named executive officers as a group for the three months ended December 25, 2005 were as follows (in millions, except price per share):

	Number of Securities Underlying	Percent of Total Options	Weighted Average	Expiration	Potential Realizable Va Assumed Annual Ra Stock Price Appreciat Diration Option Term (1)	
Period	Option Grants	Granted	Exercise Price	Date	5%	10%
Three Months	3	17.8% (2)	\$44.02	11/3/2015	\$85	\$215

Option exercises for the three months ended December 25, 2005 and option values for named executive officers as a group as of December 25, 2005 were as follows (in millions):

	Shares	Gain Realized on	Number of Shares Underlying Unexercised Options at			s of Unexercised ey Options at
	Acquired on	Options	December 25, 2005		December 25, 2005 (1)	
Period	Exercise	Exercised	Exercisable	Unexercisable	Exercisable	Unexercisable
Three Months	1	\$34	16	10	\$395	\$94

⁽¹⁾ These amounts represent the difference between the exercise price and \$44.39, the market price of our common stock at the end of the first quarter of fiscal 2006, for all in-the-money options held by the named executive officers.

⁽¹⁾ Represents gains that could accrue for these options, assuming that the market price of our common stock appreciates over a period of 10 years at annualized rates of 5% and 10%. If the stock price does not increase above the exercise price, the realized gain from these options would be zero.

⁽²⁾ Calculated based on options granted to employees during the fiscal period.

Equity Compensation Plans Approved by Stockholders

Information about our equity compensation plans at December 25, 2005 that were either approved or not approved by our stockholders was as follows (number of shares in millions):

	Number of Shares to be Issued Upon Exercise of Outstanding	Weighted Average Exercise Price of Outstanding	Number of Shares Remaining Available for Future
Plan Category	Options	Options	Issuance
Equity compensation plans approved by stockholders (1)	209	\$26.14	31 ⁽²⁾
Equity compensation plans not approved by stockholders (3)			
Total ⁽⁴⁾	209	\$26.14	-

- (1) Consists of six plans: the Company's 1991 Stock Option Plan, 2001 Stock Option Plan, 1998 Non-Employee Directors' Stock Option Plan, 2001 Non-Employee Directors' Stock Option Plan, 2001 Employee Stock Purchase Plan and the Executive Retirement Matching Contribution Plan.
- (2) Includes approximately 15 million shares reserved for issuance under the 2001 Employee Stock Purchase Plan.
- (3) Consists solely of approximately 87,000 shares issuable under the Company's 1996 Non-Qualified Employee Stock Purchase Plan, which allows eligible employees to purchase shares of common stock at 85% of the lower of the fair market value on the first or the last day of each six-month offering period. Employees may authorize the Company to withhold up to 15% of their compensation during any offering period, subject to certain limitations.
- (4) Excludes options assumed in connection with mergers and acquisitions. Approximately 767,000 shares of the Company's common stock were issuable upon exercise of these assumed options. These options have a weighted average exercise price of \$20.32 per share. No additional options may be granted under these assumed arrangements.